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**ORGANIZATION OF INNOVATIVE ACTIVITY IN THE NATIONAL
ACADEMY OF AGRARIAN SCIENCES OF UKRAINE:
STATE, PROBLEMS, AND PROSPECTS**

Summary

The article is based on an analysis of the dynamics of implementation of the main results of scientific research on issues of innovative development and technology transfer of completed scientific developments during 2024–2025, as well as prospects for the subsequent period of 2026-2030. It highlights the current state and specific features of the organization of innovative activity within the system of the National Academy of Agrarian Sciences of Ukraine. The place of the research program «Innovative Development» within the overall structure of the NAAS scientific activity is shown, and the organizational mechanisms for the transfer and implementation of completed scientific developments into agro-industrial production are outlined. The main problems of interaction between sectoral and regional research institutions and state enterprises – experimental farms of

the NAAS – within the process of innovative activity are identified. The expediency of strengthening the program-target approach, improving the coordination of technology transfer, and forming institutional mechanisms to support the innovative development of agrarian science is substantiated. In preparing the article, methods of analysis and synthesis, systemic and comparative approaches, as well as statistical and logical-generalization methods were used to analyze the multi-aspect scientific activity of institutions. The scientific novelty of the study is proven, which consists in a comprehensive analysis of organizational mechanisms of innovative activity within the NAAS system, taking into account programmatic, institutional, and regional aspects, as well as in substantiating an approach to forming matrices of targeted transfer of completed scientific developments as a tool for increasing the efficiency of their implementation in agro-industrial production. Emphasis is placed on an important condition for increasing the effectiveness of innovation implementation at the regional level – namely, the identification of innovation providers (base farms), on the basis of which scientific and technological demonstration sites and model farms will operate, adapted to local soil-climatic and socio-economic conditions. Promising directions of innovative activity within the NAAS system are identified, among which the formation of sectoral matrices for transferring completed scientific developments from specialized institutes to regional research institutions appears effective, enabling a transition from declarative to managed technology transfer.

Keywords: *research activity, innovations, agro-industrial complex, technology transfer, commercialization, providers, demonstration sites, model farms, innovative projects, soil and climatic conditions, monitoring.*